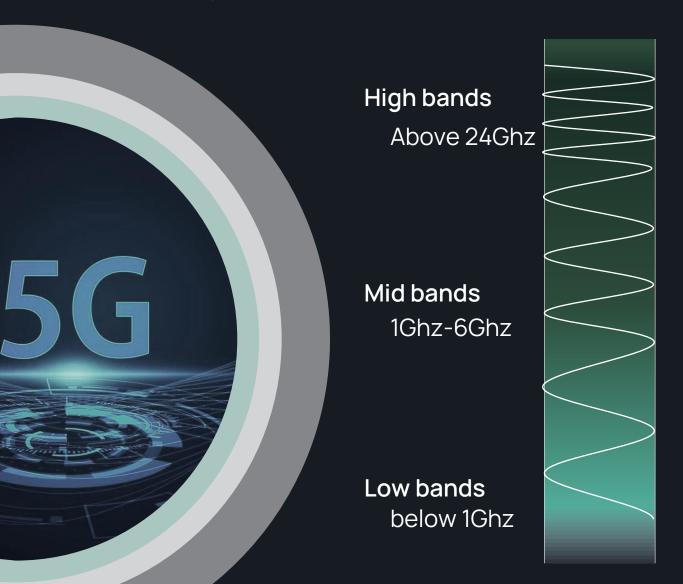


Commercial Launch Jul 2021 May 2025 5G Test 4 operator turned on 5G Network deployment-on going Technology (NSA, SA) Coverage Capacity (speed) Data consumption 43% phone Actual 5G user

THE FOUNDATION OF SUSTAINABLE 5G MONETIZATION, AND DIGITAL ACCESSIBILITY



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All spectrum is part of the 5G journey—together, it **creates the future**.

MNO INVESTMENTS & LEO PARTNERSHIP



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ONDO.

MNOs are national infrastructure partners

1. Policy alignment

- Fair spectrum access
- Prevent regulatory arbitrage

2. Strategic partnership

- MNOs can integrate satellite backhaul
- Retain service layer

3. Differentiation

- Leverage terrestrial advantage
- Provide offer superior service



Monetization Through Enablement

The future of 5G monetization lies not in selling gigabytes—it lies in **selling capabilities**. It lies in **using all spectrum wisely**, **defending strategically**, and **enabling boldly**.

THANK YOU